

DWS WITH STRONG PERFORMANCE IN Q1



Delivering profitable growth as Phase Two starts

PHASE TWO



 Invest into transformation for further efficiency and targeted growth

FY 2020

- Differentiated leadership:
 ESG, Passive, high margin strategies
- Take active role in M&A activities

TRANSFORM, GROW AND LEAD

KEY ACHIEVEMENTS IN Q1 2021

Financials

- 2nd highest ever net flows ex Cash (€9.7bn)
- Record levels in AuM (€820bn)
- Significantly improved adjusted CIR of 60.7%

Strategy

- Executed barbell strategy with inflows into Passive and high margin strategies
- Laid foundation for own technology platform
- Implemented functional role framework

Leadership

- ESG responsibility directly with DWS CEO
- Launched first jointly produced AI product
- New pooled funds stewardship solution for pension funds as joint innovation with AMX¹

Q1 2021 KEY FINANCIAL HIGHLIGHTS



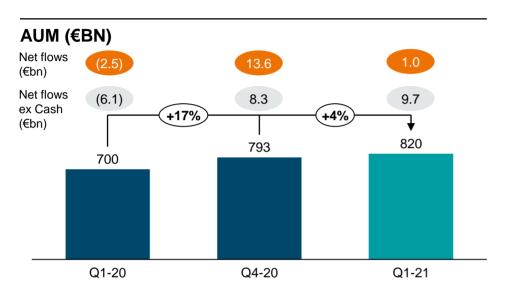
Strong revenue generation supports profit growth

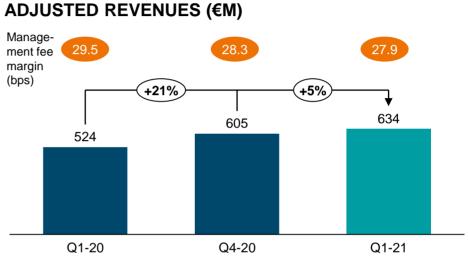
- _Adjusted profit before tax was €249m, 17% increase q-o-q driven by strong revenue generation
- _Adjusted cost income ratio at exceptionally low level of 60.7% in Q1 benefiting from strong business development and specific revenue items
- _Net flows of €1.0bn and €9.7bn ex Cash in Q1, with €4bn of net flows into ESG products¹

FINANCIAL PERFORMANCE SNAPSHOT - Q1 2021

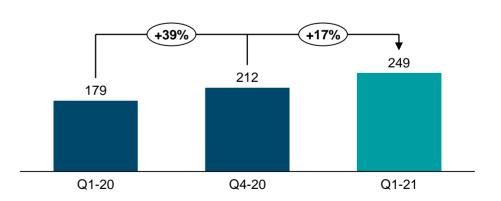


Significantly higher adjusted profit in Q1





Adjusted CIR (%) Adjusted CIR (%) 393 345 Q1-20 Q4-20 Q1-21



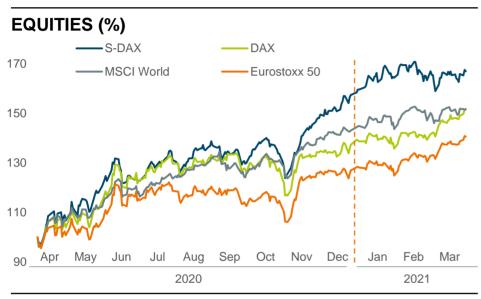
ADJUSTED PROFIT BEFORE TAX (€M)

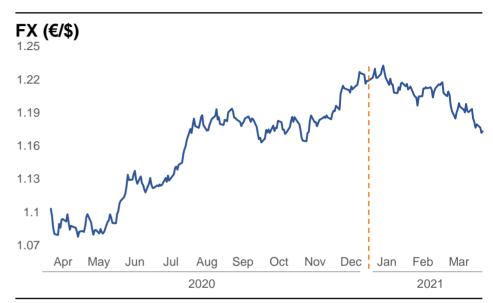
Note: Throughout this presentation totals may not sum due to rounding differences

MARKET ENVIRONMENT

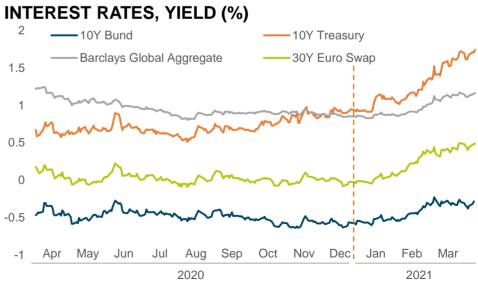


Global equities and favourable FX movements support AuM growth in Q1





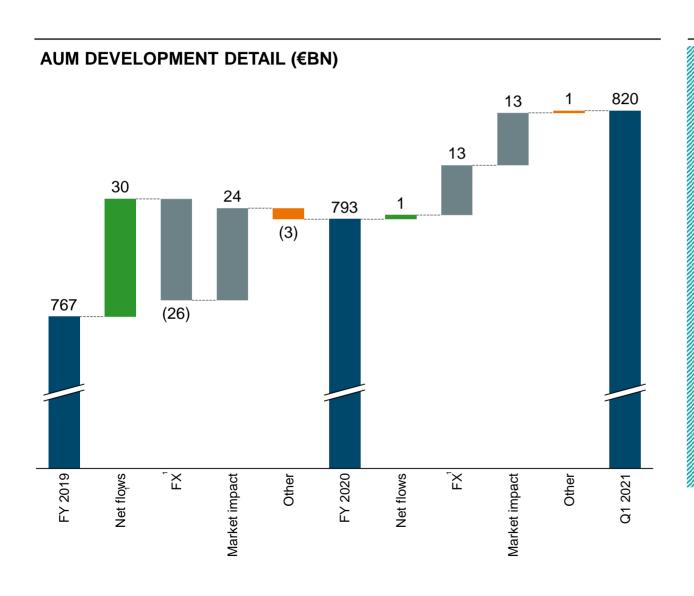




AUM DEVELOPMENT



DWS achieves a record AuM level



Q1 HIGHLIGHTS

AuM increased by €28bn to €820bn in Q1

Main drivers are:

- Positive market performance of €13bn
- Favourable €/\$ exchange rate impact of €13bn

Q1 2021 NET FLOWS

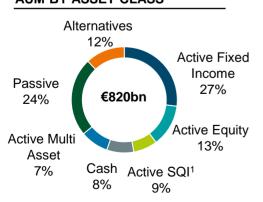


Strong net flows ex Cash driven by targeted asset classes and ESG

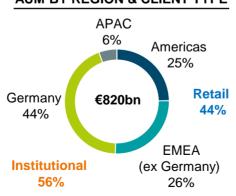
NET FLOWS BREAKDOWN

By asset class (€bn)	Q1-20	Q4-20	Q1-21
Active Equity	1.7	0.2	0.1
Active Multi Asset	(0.7)	0.8	(0.5)
Active SQI ¹	(1.5)	(0.4)	0.6
Active Fixed Income	(5.1)	0.1	1.0
Passive	(2.0)	5.9	7.4
Alternatives	1.5	1.7	1.0
Total ex Cash	(6.1)	8.3	9.7
Cash	3.6	5.3	(8.6)
Total	(2.5)	13.6	1.0

AUM BY ASSET CLASS



AUM BY REGION & CLIENT TYPE



Q1 HIGHLIGHTS

- Net flows of €1bn in Q1 including €4bn of net flows into ESG products
- Passive continued strong inflows into equity ETFs gaining market share in Europe
- Fixed Income remained positive with strong mandate wins in insurance
- Alternatives were driven by inflows into Liquid Real Assets and Real Estate products
- SQI turned positive with inflows particularly driven by EMEA retail investors
- Strong outflows in Cash, particularly in US & EMEA institutional

POSITIVE CONTRIBUTION OF NEW FUND LAUNCHES

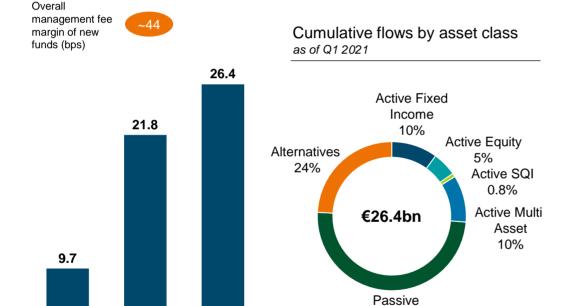


New funds attract strong net flows in Passive, Alternatives & ESG products

CUMULATIVE FLOWS OF NEW FUNDS SINCE IPO ONWARDS (IN €BN)

Q2 2021 FUND LAUNCHES PIPELINE¹

EXAMPLES



DWS Invest Low Carbon Bonds

Fixed Income

 Xtrackers EUR Corporate Green Bonds UCITS ETF

Passive

- Xtrackers USD Corporate Green Bonds UCITS FTF
- Junior Private Debt Fund

Alternatives

European Real Estate Debt Fund

Note: Not all DWS products and services are offered in all jurisdictions and availability is subject to local regulatory restrictions and requirements 1 Subject to demand assessments, approvals and successful transaction execution

50%

Dec-19

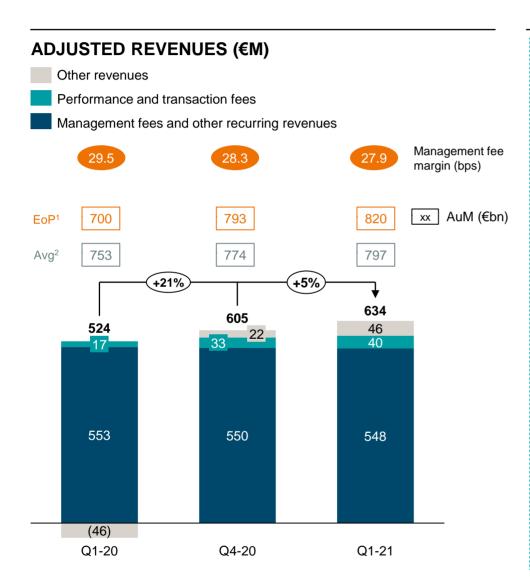
Dec-20

Mar-21

REVENUE DEVELOPMENT



Non-recurring performance fee supports Q1 revenue growth



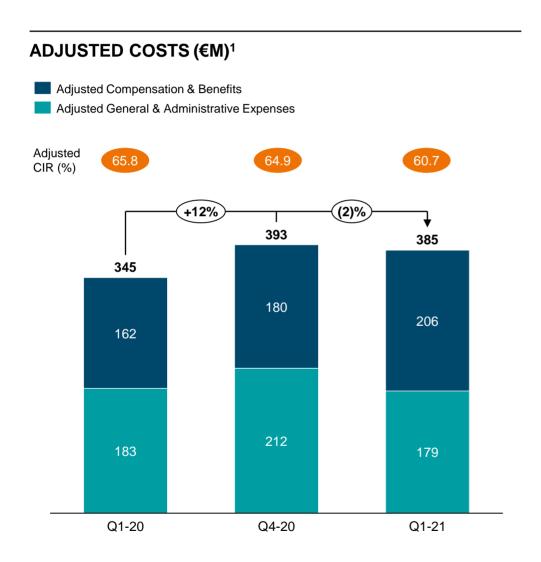
Q1 HIGHLIGHTS

- Total adjusted revenues increased 5% q-o-q to €634m
- Management fees and other recurring revenues stable q-o-q despite less business days in the first quarter
- Performance and transaction fees increased by 21% q-o-q benefiting from a non-recurring real estate performance fee
- Performance and transaction fees are expected to be 3-5% of adjusted revenues for 2021
- Other revenues supported by strong contribution from Harvest, favorable change in fair value of guarantees as well as investment income

COST DEVELOPMENT



Sustained cost discipline while investing into growth



Q1 HIGHLIGHTS

- Total adjusted costs of €385m, down 2% q-o-q
- Adjusted compensation & benefits increased due to higher variable compensation and seasonal effects in the first quarter
- Adjusted general & administrative expenses 16% below previous quarter demonstrating sustainable cost discipline
- Adjusted cost base excludes €6m of investments into our platform transformation

¹ Non-interest expenses adjusted for severance payments, restructuring activities, transformation charges and litigation

Q1 2021 CONCLUSION



Strong start to 2021

- Strong financial performance in Q1, with adjusted profit before tax increasing by 17% q-o-q
- Further adjusted CIR improvement
- First investments into growth and transformation projects achieved
- Strong 3 and 5 year investment outperformance at 75% and 77% respectively

OUTLOOK



Defined focus topics over the next quarters

CONTINUE TO DELIVER...

SUSTAINABLE PROFITABILITY

 Strong start into Phase Two of our corporate journey, underlined by record quarter

COMPETITIVE COST-INCOME-RATIO

 Adjusted CIR of below 65% in FY 2021, with clear path to adjusted CIR of 60% in 2024

ESG FLOWS

 Continue to meet client demand with existing and new ESG products

...WHILE CONCENTRATING ON DEFINED FOCUS TOPICS

Continued execution of stand-alone AM with dedicated infrastructure platform

- Further implementation of "ESG first" principle both as fiduciary and corporate

- Continued focus on organic growth in Passive; increasing market share in EMEA

- Further growth in high margin areas, e.g. thematic active and illiquid

Expansion of partnerships and capture of growth opportunities (esp. in APAC)



NEW TARGETS AND ASPIRATION

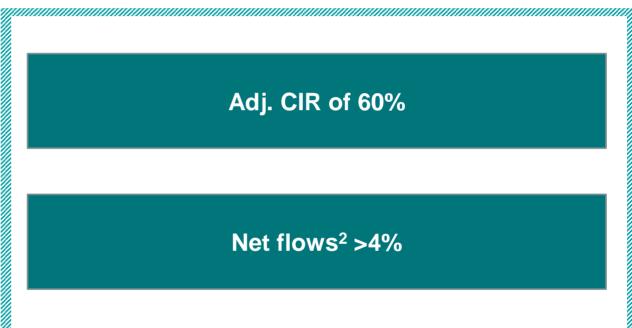


Reflecting our growth and profitability ambitions

ASPIRATION

LEADING EUROPEAN ASSET MANAGER WITH GLOBAL REACH

MEDIUM-TERM TARGETS¹ TO 2024



DWS DETAILED FINANCIALS



PROFIT & LOSS STATEMENT AND KEY PERFORMANCE INDICATORS (€M, UNLESS STATED OTHERWISE)

		Q1 2021	Q4 2020	Q1 2020	Q1 2021 vs Q4 2020	Q1 2021 vs Q1 2020
	Management fees and other recurring revenues	548	550	553	(0)%	(1)%
	Performance and transaction fees	40	33	17	21%	131%
	Other revenues	46	22	(46)	108%	N/M
	Net revenues	634	605	524	5%	21%
	Revenue adjustments	-	-	-		
	Adjusted revenues	634	605	524	5%	21%
	Adjusted Compensation & Benefits	206	180	162	14%	27%
Profit & Loss	Adjusted General & administrative expenses	179	212	183	(16)%	(2)%
PIOIII & LOSS	Adjusted cost base	385	393	345	(2)%	12%
	Severance & Restructuring	6	6	6	(1)%	(10)%
	Transformation charges	6	-	-	N/M	N/M
	Other cost adjustments	0	0	0	N/M	N/M
	Total noninterest expenses	397	398	351	(0)%	13%
	Profit before tax	237	206	173	15%	37%
	Adjusted profit before tax	249	212	179	17%	39%
	Net income	169	164	121	3%	39%
	Reported CIR	62.6%	65.9%	67.0%	(3.3)ppt	(4.5)ppt
	Adjusted CIR	60.7%	64.9%	65.8%	(4.2)ppt	(5.1)ppt
Other Key	FTE (#)	3,332	3,321	3,329	0%	0%
Performance	AuM (in €bn)	820	793	700	4%	17%
Measures	Net flows (in €bn)	1.0	13.6	(2.5)		
	Net flows (% of BoP AuM – annualized)	0.5%	7.1%	(1.3)%		
	Management fee margin (bps - annualized)	27.9	28.3	29.5		

RECONCILIATION FROM IFRS TO ECONOMIC VIEW



BALANCE SHEET AS OF MARCH 31, 2021 (€BN)

	IFRS consolidated	Consolidated Funds	DB Vita and pending	Economic View
Assets				
Cash and bank balances	2,358			2,358
Financial assets at FVPL	3,041	1,213	2 547	1,282
Financial assets at OCI	168			168
Other investments	342			342
Property and equipment	160			160
Tax assets	222			222
Intangible assets	3,645			3,645
Other assets	1,319		3 634	685
Total assets	11,255	1,213	1,181	8,862
Liabilities				
Other short-term borrowings	75			75
Tax liabilities	297			297
Financial liabilities at FVPL	721		2 547	175
Other liabilities	3,102	1,213	3 634	1,255
Total liabilities	4,196	1,213	1,181	1,802
Equity	7,060			7,060
Total liabilities and equities	11,255	1,213	1,181	8,862

HIGHLIGHTS

€2.4bn adjustments comprise:

- 1 Consolidated Funds (€1.2bn)
 - DWS reports individual assets and liabilities of mainly guaranteed funds that it controls under IFRS
 - Fund assets and P&L still belong solely to the investors, not DWS
 - DWS does not consolidate where third party investors hold > 50% of units
- 2 DB Vita (€0.5bn)
 - Investment contract related financial assets held to back unit linked contracts offered by DB Vita S.A. (which is our specialist entity for unit-linked insurance products)
 - Offset with financial liabilities due to investors holding the unit linked insurance contracts
- 3 Pending Items (€0.6bn)
 - Settlement balances driven by investments for institutional clients in DWS Investment S.A.

HISTORICAL NET FLOWS AND AUM DEVELOPMENT



IN €RN

III EDIA															
Net flows by asset class	FY 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	FY 2020	Q1 2021	AuM by asset class	FY 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	FY 2020	Q1 2021
Active Equity	(1.6)	1.7	1.0	(1.1)	0.2	1.8	0.1	Active Equity	96	79	91	91	97	97	105
Active Multi Asset	7.2	(0.7)	(0.6)	(1.2)	0.8	(1.8)	(0.5)	Active Multi Asset	58	53	55	55	59	59	60
Active SQI ¹	1.5	(1.5)	(0.2)	(1.0)	(0.4)	(3.1)	0.6	Active SQI ¹	71	63	66	67	69	69	71
Active Fixed Income	(7.8)	(5.1)	(4.4)	2.5	0.1	(6.8)	1.0	Active Fixed Income	234	217	219	221	220	220	221
Active Cash	(2.5)	3.6	6.3	4.3	5.3	19.5	(8.6)	Active Cash	57	64	69	71	75	75	68
Passive	19.1	(2.0)	6.5	6.3	5.9	16.6	7.4	Passive	156	133	154	161	179	179	197
Alternatives	10.2	1.5	0.0	0.8	1.7	4.0	1.0	Alternatives	96	91	92	92	93	93	99
DWS Group	26.1	(2.5)	8.7	10.5	13.6	30.3	1.0	DWS Group	767	700	745	759	793	793	820
Net flows by region								AuM by region							
Americas	3.5	1.8	(2.5)	8.0	1.6	8.8	(3.3)	Americas	199	194	195	199	198	198	203
EMEA excl. GY	6.5	(2.0)	9.5	(2.1)	6.7	12.1	(0.9)	EMEA excl. GY	191	168	202	192	206	206	211
Germany (GY)	13.6	(0.9)	0.9	3.0	4.5	7.5	3.9	Germany (GY)	335	302	308	328	346	346	361
Asia Pacific	2.4	(1.2)	0.7	1.6	0.8	1.9	1.3	Asia Pacific	41	37	40	41	43	43	46
DWS Group	26.1	(2.5)	8.7	10.5	13.6	30.3	1.0	DWS Group	767	700	745	759	793	793	820
Net flows by client channe	el							AuM by client channe	el						
Retail	5.1	(0.4)	5.0	2.1	4.7	11.4	5.1	Retail	335	292	319	325	343	343	363
Institutional	21.0	(2.1)	3.7	8.5	8.9	18.9	(4.1)	Institutional	433	408	426	434	449	449	457
DWS Group	26.1	(2.5)	8.7	10.5	13.6	30.3	1.0	DWS Group	767.4	700	745	759	793	793	820
Total net flows	26.1	(2.5)	8.7	10.5	13.6	30.3	1.0								
FX impact	6.9	5.2	(6.9)	(12.6)	(11.7)	(26.1)	12.8								

13.5

0.6

27.9

23.7

(2.8)

25.1

31.6

(0.0)

33.4

1 Systematic and Quantitative Investments

75.1

(2.8)

105.2

(66.0)

(4.1)

(67.4)

DWS Group Investor Relations

Total change in AuM

Performance

Other

Q1 2021 results April 28, 2021

43.2

(0.1)

44.8

15.0

1.5

14.3

Q1 2021 DETAILED INVESTMENT OUTPERFORMANCE



igures in %1		1Y	3Y	5Y
	Equity	43%	70%	86%
Active Retail	Multi Asset ²	19%	19%	19%
	SQI ²	42%	36%	32%
	Fixed Income	91%	89%	98%
	Cash ²	100%	100%	100%
	Total	59%	75%	87%
	Equity ²	67%	76%	80%
	Multi Asset	76%	70%	70%
Active Institutional	SQI	66%	74%	76%
	Fixed Income	77%	78%	71%
	Cash ²	85%	48%	100%
	Total	75%	76%	73%
	Equity	46%	71%	85%
	Multi Asset	72%	66%	65%
Active Total	SQI	61%	69%	70%
Active Total	Fixed Income	79%	80%	75%
	Cash	92%	70%	100%
	Total	70%	75%	78%
Alternatives	Direct Real Estate	86%	83%	85%
	Liquid Real Assets	63%	76%	87%
	Other Alternatives ²	0%	48%	0%
	Total	62%	74%	74%

¹ Aggregate asset-weighted gross outperformance of Active and Alternatives products that have benchmark spreads (gross and net) available over respective periods (Active and Liquid Real Assets as of Mar 31, 2021, Direct Real Estate as of Dec 31, 2020 and Other Alternatives as of Sep 30, 2020) 2 <10bn AuM with BM and hence ratios not representative

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CAUTIONARY STATEMENTS



This presentation contains forward-looking statements. Forward-looking statements are statements that are not historical facts; they include statements about our beliefs and expectations and the assumptions underlying them. These statements are based on plans, estimates and projections as they are currently available to the management of DWS Group GmbH & Co. KGaA. Forward-looking statements therefore speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

By their very nature, forward-looking statements involve risks and uncertainties. A number of important factors could therefore cause actual results to differ materially from those contained in any forward-looking statement. Such factors include the conditions in the financial markets in Germany, in Europe, in the United States and elsewhere from which we derive a substantial portion of our revenues and in which we hold a substantial portion of our assets, the development of asset prices and market volatility, the implementation of our strategic initiatives, the reliability of our risk management policies, procedures and methods, and other risks.

Products are included in the categorisation ESG in accordance with our current assessment of ESG which is designed to take account of applicable regulation, administrative practices and market standards. However, as those are still evolving, this may have an impact on our assessment of ESG and consequently our future reports.

According to our current assessment of ESG, we have included as ESG products (i) those which we have classified as Article 8/9 products in accordance with Regulation (EU) 2019/2088 ("SFDR"); and (ii) certain products in the Americas and APAC that are not subject to SFDR. Although the SFDR applies as of March 10, 2021, for the purposes of our reporting we have applied it as of Q1 2021.

The aforementioned definitions apply to the entire presentation.

This document contains alternative performance measures (APMs). For a description of these APMs, please refer to the Q1 2021 Financial Data Supplement, which is accompanying this presentation and available at https://group.dws.com/ir/reports-and-events/financial-results/ Copies of the financial report are readily available upon request or can be downloaded from https://group.dws.com/ir/reports-and-events